CHAPTER 07

### **ACTING LIKE A DESIGNER**







#### The Iterative Process of Design

Analysis



- Analysis
- Design



- Analysis
- Design
- Implementation



- Analysis
- Design
- Implementation
- Testing



- Analysis
- Design
- Implementation
- Testing
- Iteration!



- Analysis
- Design
- Implementation
- Testing
- Iteration!
- Innovation



- Analysis
- Design
- Implementation
- Testing
- Iteration!
- Innovation
- Brainstorming and Ideation



- Analysis
- Design
- Implementation
- Testing
- Iteration!
- Innovation
- Brainstorming and Ideation
- Changing Your Mind



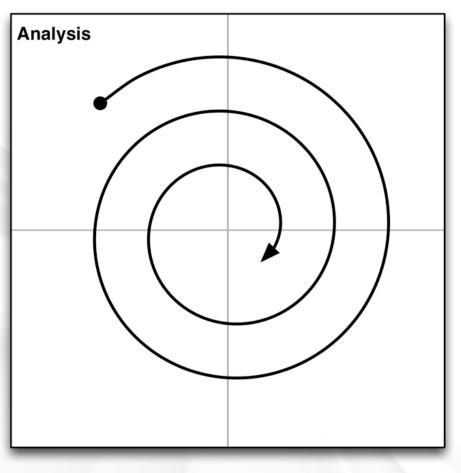
- Analysis
- Design
- Implementation
- Testing
- Iteration!
- Innovation
- Brainstorming and Ideation
- Changing Your Mind
- Professional Development Phases

- Analysis
- Design
- Implementation
- Testing
- Iteration!
- Innovation
- Brainstorming and Ideation
- Changing Your Mind
- Professional Development Phases
- Scoping

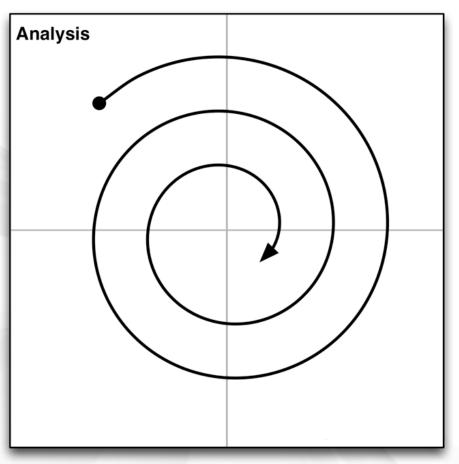
# "Game design is 1% inspiration and 99% iteration"

- Chris Swain



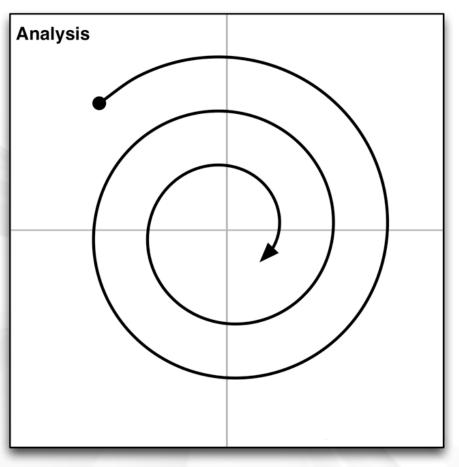


#### Analysis



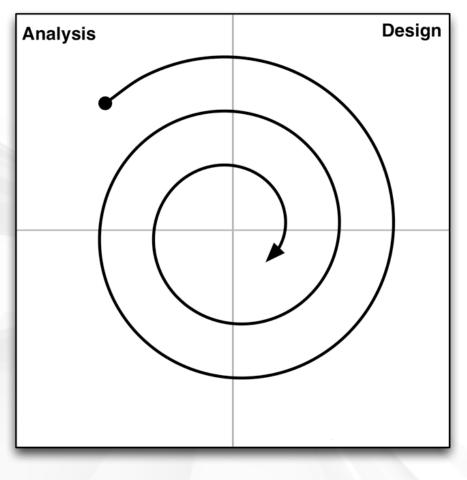
#### Analysis

- Understand where you are and what you want to accomplish



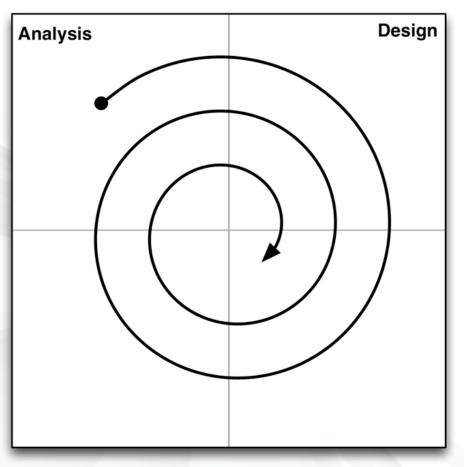
#### Analysis

- Understand where you are and what you want to accomplish
- Think about your available resources and time



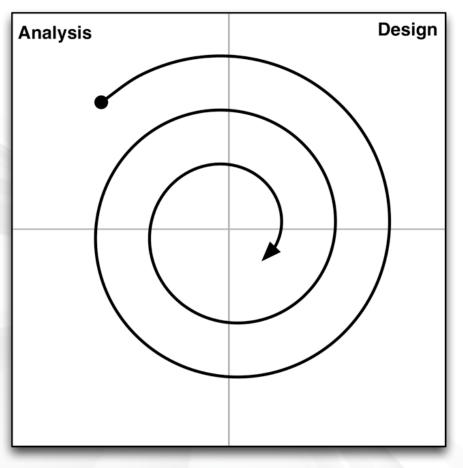






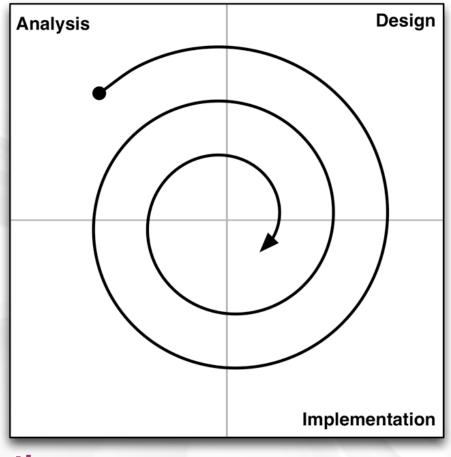
#### Design

Create a design that solves the problem or fits the opportunity

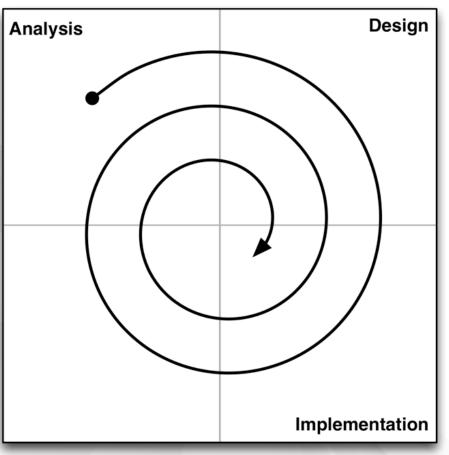


#### Design

- Create a design that solves the problem or fits the opportunity
- Starts with brainstorming. Ends with a plan for implementation.

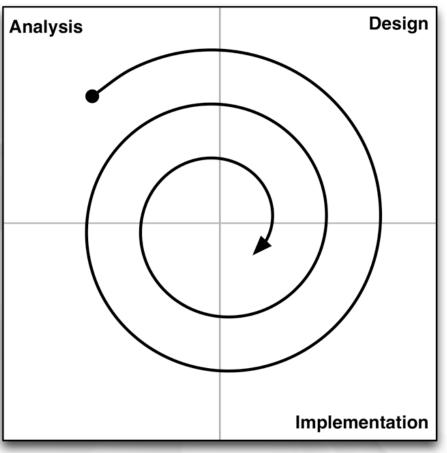


#### Implementation



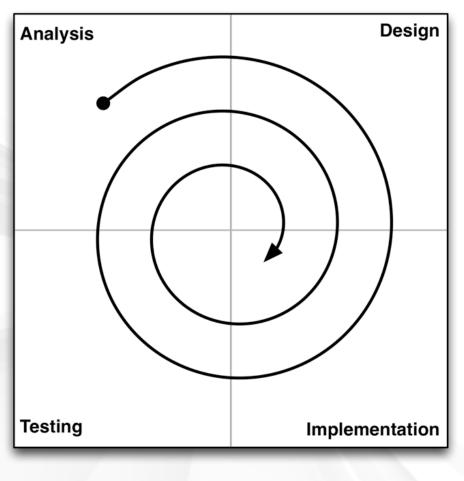
#### Implementation

- Execute on your plan. Make a working game prototype.



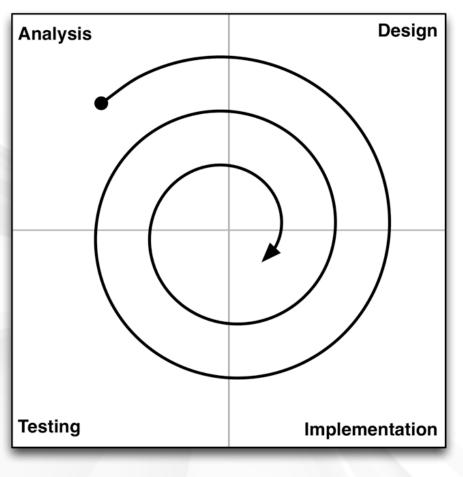
#### Implementation

- Execute on your plan. Make a working game prototype.
- What is the shortest path to something playable / testable?



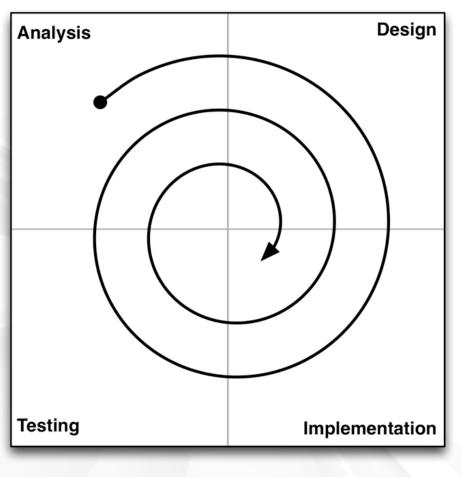
#### Testing





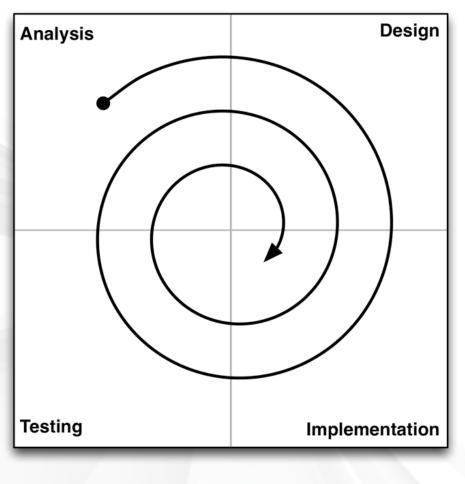
Testing

– Have people actually play your game and get reactions!

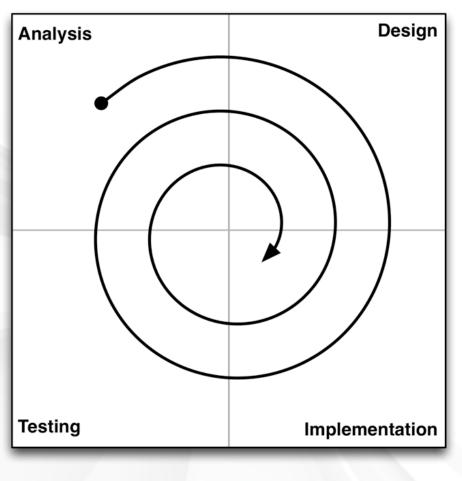


### Testing

- Have people actually play your game and get reactions!
- Testing is critically important to this process!

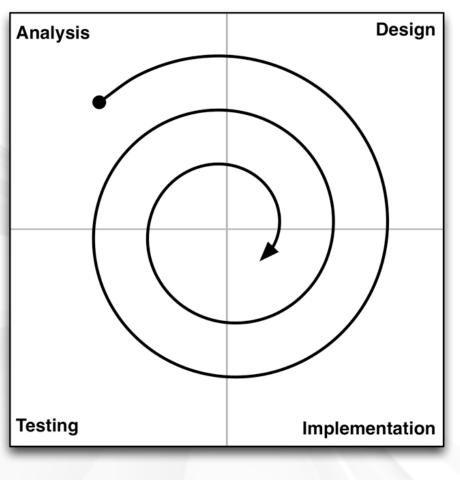


Iteration!



#### Iteration!

Analyze the results of your game testing



Iteration!

- Analyze the results of your game testing
- Modify your design, implement, test again!



• Analysis is about asking the right initial questions



#### • Analysis is about asking the right initial questions



### • Analysis is about asking the right initial questions

#### – For whom are you designing this game?

Demographic information



### • Analysis is about asking the right initial questions

- Demographic information
- Target platform



### • Analysis is about asking the right initial questions

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!



### • Analysis is about asking the right initial questions

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!
- What are your resources?



### • Analysis is about asking the right initial questions

### – For whom are you designing this game?

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!

### – What are your resources?

• Team members, budget, timeline



### • Analysis is about asking the right initial questions

### – For whom are you designing this game?

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!

### – What are your resources?

- Team members, budget, timeline
- Time is the most important resource!

### • Analysis is about asking the right initial questions

### – For whom are you designing this game?

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!

### – What are your resources?

- Team members, budget, timeline
- Time is the most important resource!
- What prior art exists?



### • Analysis is about asking the right initial questions

### – For whom are you designing this game?

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!

### – What are your resources?

- Team members, budget, timeline
- Time is the most important resource!

### – What prior art exists?

• What other games exist in this space?



### • Analysis is about asking the right initial questions

### – For whom are you designing this game?

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!

### – What are your resources?

- Team members, budget, timeline
- Time is the most important resource!

### – What prior art exists?

- What other games exist in this space?
- This is often ignored by novice designers, but it's critically important!



### • Analysis is about asking the right initial questions

### – For whom are you designing this game?

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!

### – What are your resources?

- Team members, budget, timeline
- Time is the most important resource!

### – What prior art exists?

- What other games exist in this space?
- This is often ignored by novice designers, but it's critically important!
- What is the fastest path to a playable and testable game?

### • Analysis is about asking the right initial questions

### – For whom are you designing this game?

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!

### – What are your resources?

- Team members, budget, timeline
- Time is the most important resource!

### – What prior art exists?

- What other games exist in this space?
- This is often ignored by novice designers, but it's critically important!

### - What is the fastest path to a playable and testable game?

How can you get your game up and running ASAP?

## • Analysis is about asking the right initial questions

### – For whom are you designing this game?

- Demographic information
- Target platform
- · You're almost never designing the game for yourself!

### – What are your resources?

- Team members, budget, timeline
- Time is the most important resource!

### – What prior art exists?

- What other games exist in this space?
- This is often ignored by novice designers, but it's critically important!

### - What is the fastest path to a playable and testable game?

- How can you get your game up and running ASAP?
- Mechanics are absolutely the most important element in this phase



A lot of design is about having an attitude of listening



A lot of design is about having an attitude of listening

- Listen to your audience



### • A lot of design is about having an attitude of listening

#### Listen to your audience

Think about your audience when designing a game



### • A lot of design is about having an attitude of listening

### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it



### A lot of design is about having an attitude of listening

### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it
- Listen to your team



### A lot of design is about having an attitude of listening

#### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it
- Listen to your team
  - · Listen to the other people who are working with you



### A lot of design is about having an attitude of listening

#### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it

#### Listen to your team

- · Listen to the other people who are working with you
  - Especially when they disagree with you



### A lot of design is about having an attitude of listening

#### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it

#### Listen to your team

- · Listen to the other people who are working with you
  - Especially when they disagree with you

### Listen to your client

### A lot of design is about having an attitude of listening

#### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it

#### Listen to your team

- · Listen to the other people who are working with you
  - Especially when they disagree with you

### Listen to your client

• If someone is paying you to design a game, you need to listen to them



### A lot of design is about having an attitude of listening

#### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it

#### Listen to your team

- · Listen to the other people who are working with you
  - Especially when they disagree with you

### Listen to your client

- If someone is paying you to design a game, you need to listen to them
- This often makes them more likely to pay you and hire you again



### A lot of design is about having an attitude of listening

### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it

#### Listen to your team

- · Listen to the other people who are working with you
  - Especially when they disagree with you

### Listen to your client

- If someone is paying you to design a game, you need to listen to them
- This often makes them more likely to pay you and hire you again
- Listen to your game

## A lot of design is about having an attitude of listening

### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it

#### Listen to your team

- · Listen to the other people who are working with you
  - Especially when they disagree with you

### Listen to your client

- If someone is paying you to design a game, you need to listen to them
- This often makes them more likely to pay you and hire you again

#### - Listen to your game

• Some brilliant ideas just don't fit in the game you're currently designing



## A lot of design is about having an attitude of listening

### Listen to your audience

- Think about your audience when designing a game
- · Listen to their feedback when you get it

#### Listen to your team

- · Listen to the other people who are working with you
  - Especially when they disagree with you

### Listen to your client

- If someone is paying you to design a game, you need to listen to them
- This often makes them more likely to pay you and hire you again

### - Listen to your game

- Some brilliant ideas just don't fit in the game you're currently designing
- Save these for later



### • A lot of design is about having an attitude of listening



### • A lot of design is about having an attitude of listening

#### Listen to yourself

 Listen to your gut – Sometimes you'll get a gut feeling about something before you consciously figure it out



### • A lot of design is about having an attitude of listening

- Listen to your gut Sometimes you'll get a gut feeling about something before you consciously figure it out
- Listen to your health Take care of yourself and stay healthy



### • A lot of design is about having an attitude of listening

- Listen to your gut Sometimes you'll get a gut feeling about something before you consciously figure it out
- Listen to your health Take care of yourself and stay healthy
  - Pulling all-nighters and stressing out decreases your creativity



## • A lot of design is about having an attitude of listening

- Listen to your gut Sometimes you'll get a gut feeling about something before you consciously figure it out
- Listen to your health Take care of yourself and stay healthy
  - Pulling all-nighters and stressing out decreases your creativity
  - Eat well and exercise



## • A lot of design is about having an attitude of listening

- Listen to your gut Sometimes you'll get a gut feeling about something before you consciously figure it out
- Listen to your health Take care of yourself and stay healthy
  - Pulling all-nighters and stressing out decreases your creativity
  - Eat well and exercise
  - Take breaks when you need to



## A lot of design is about having an attitude of listening

- Listen to your gut Sometimes you'll get a gut feeling about something before you consciously figure it out
- Listen to your health Take care of yourself and stay healthy
  - Pulling all-nighters and stressing out decreases your creativity
  - Eat well and exercise
  - Take breaks when you need to
- Listen to how you sound to other people

## A lot of design is about having an attitude of listening

- Listen to your gut Sometimes you'll get a gut feeling about something before you consciously figure it out
- Listen to your health Take care of yourself and stay healthy
  - Pulling all-nighters and stressing out decreases your creativity
  - Eat well and exercise
  - Take breaks when you need to
- Listen to how you sound to other people
  - When you say things out loud, think about how you're coming across



## A lot of design is about having an attitude of listening

- Listen to your gut Sometimes you'll get a gut feeling about something before you consciously figure it out
- Listen to your health Take care of yourself and stay healthy
  - Pulling all-nighters and stressing out decreases your creativity
  - Eat well and exercise
  - Take breaks when you need to
- Listen to how you sound to other people
  - When you say things out loud, think about how you're coming across
  - Do you sound respectful?



## • A lot of design is about having an attitude of listening

- Listen to your gut Sometimes you'll get a gut feeling about something before you consciously figure it out
- Listen to your health Take care of yourself and stay healthy
  - Pulling all-nighters and stressing out decreases your creativity
  - Eat well and exercise
  - Take breaks when you need to
- Listen to how you sound to other people
  - When you say things out loud, think about how you're coming across
  - Do you sound respectful?
  - Do you sound like you care about the other person?



## • A lot of design is about having an attitude of listening

- Listen to your gut Sometimes you'll get a gut feeling about something before you consciously figure it out
- Listen to your health Take care of yourself and stay healthy
  - Pulling all-nighters and stressing out decreases your creativity
  - Eat well and exercise
  - Take breaks when you need to
- Listen to how you sound to other people
  - When you say things out loud, think about how you're coming across
  - Do you sound respectful?
  - Do you sound like you care about the other person?
  - People who demonstrate care and respect for others tend to do better in life, especially in creative fields



## **The Iterative Process: Implementation**



## **The Iterative Process: Implementation**

 The goal of implementation is to get from design to testing as quickly and efficiently as possible



# **The Iterative Process: Implementation**

- The goal of implementation is to get from design to testing as quickly and efficiently as possible
  - Sometimes you don't even have to make a digital prototype



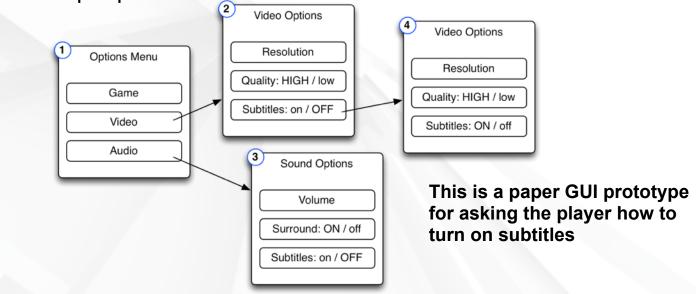
- The goal of implementation is to get from design to testing as quickly and efficiently as possible
  - Sometimes you don't even have to make a digital prototype
    - For GUI (Graphical User Interface) testing, sometimes a paper prototype will do just fine



- The goal of implementation is to get from design to testing as quickly and efficiently as possible
  - Sometimes you don't even have to make a digital prototype
    - For GUI (Graphical User Interface) testing, sometimes a paper prototype will do just fine
    - Make pages showing various states of your menu system and test them on people



- The goal of implementation is to get from design to testing as quickly and efficiently as possible
  - Sometimes you don't even have to make a digital prototype
    - For GUI (Graphical User Interface) testing, sometimes a paper prototype will do just fine
    - Make pages showing various states of your menu system and test them on people



- The goal of implementation is to get from design to testing as quickly and efficiently as possible
  - Sometimes you don't even have to make a digital prototype



- The goal of implementation is to get from design to testing as quickly and efficiently as possible
  - Sometimes you don't even have to make a digital prototype
  - When making digital prototypes, focus on the Mechanics



- The goal of implementation is to get from design to testing as quickly and efficiently as possible
  - Sometimes you don't even have to make a digital prototype
  - When making digital prototypes, focus on the Mechanics
    - The most important thing to test in a digital game is usually the Mechanics



- The goal of implementation is to get from design to testing as quickly and efficiently as possible
  - Sometimes you don't even have to make a digital prototype
  - When making digital prototypes, focus on the Mechanics
    - The most important thing to test in a digital game is usually the Mechanics
    - The Mechanics are also the inscribed element that can't be tested by other means



- The goal of implementation is to get from design to testing as quickly and efficiently as possible
  - Sometimes you don't even have to make a digital prototype
  - When making digital prototypes, focus on the Mechanics
    - The most important thing to test in a digital game is usually the Mechanics
    - The Mechanics are also the inscribed element that can't be tested by other means
    - The Technology of your prototype will often be replaced by production code in the future



- You won't know anything about your game until someone else plays it
  - Because you are the designer, your view of the game is drastically biased



- You won't know anything about your game until someone else plays it
  - Because you are the designer, your view of the game is drastically biased
  - You need other people to play the game and give you feedback



- You won't know anything about your game until someone else plays it
  - Because you are the designer, your view of the game is drastically biased
  - You need other people to play the game and give you feedback
  - People will often try not to hurt your feelings



- You won't know anything about your game until someone else plays it
  - Because you are the designer, your view of the game is drastically biased
  - You need other people to play the game and give you feedback
  - People will often try not to hurt your feelings
    - Schell recommends saying "I need your help. This game has some real problems, but we're not sure what they are. Please, if there is anything at all you don't like about this game, it will be a great help to me if you let me know."



Where	Feedback	Underlying Issue	Severity	Proposed Solution
Boss1	"I didn't know what to do after the first boss." "Where do I go now?" "Ok, now what?"	Players are not sure what the next step is after the first boss fight. The play has been really directed up to this point, but now they don't know what to do.	High	The mentor character could return after the boss is defeated and give the player her 2nd mission.



#### Take good notes!

- Where did the comment happen?

Where	Feedback	Underlying Issue	Severity	Proposed Solution
Boss1	"I didn't know what to do after the first boss." "Where do I go now?" "Ok, now what?"	Players are not sure what the next step is after the first boss fight. The play has been really directed up to this point, but now they don't know what to do.	High	The mentor character could return after the boss is defeated and give the player her 2nd mission.



- Where did the comment happen?
- What did the playtester actually say?

Where	Feedback	Underlying Issue	Severity	Proposed Solution
Boss1	"I didn't know what to do after the first boss." "Where do I go now?" "Ok, now what?"	Players are not sure what the next step is after the first boss fight. The play has been really directed up to this point, but now they don't know what to do.	High	The mentor character could return after the boss is defeated and give the player her 2nd mission.

- Where did the comment happen?
- What did the playtester actually say?
- What do you think she meant?

Where	Feedback	Underlying Issue	Severity	Proposed Solution
Boss1	"I didn't know what to do after the first boss." "Where do I go now?" "Ok, now what?"	Players are not sure what the next step is after the first boss fight. The play has been really directed up to this point, but now they don't know what to do.	High	The mentor character could return after the boss is defeated and give the player her 2nd mission.

- Where did the comment happen?
- What did the playtester actually say?
- What do you think she meant?
- How severe is the issue?

Where	Feedback	Underlying Issue	Severity	Proposed Solution
Boss1	"I didn't know what to do after the first boss." "Where do I go now?" "Ok, now what?"	Players are not sure what the next step is after the first boss fight. The play has been really directed up to this point, but now they don't know what to do.	High	The mentor character could return after the boss is defeated and give the player her 2nd mission.

- Where did the comment happen?
- What did the playtester actually say?
- What do you think she meant?
- How severe is the issue?
  - Not all issues can be fixed

Where	Feedback	Underlying Issue	Severity	Proposed Solution
Boss1	"I didn't know what to do after the first boss." "Where do I go now?" "Ok, now what?"	Players are not sure what the next step is after the first boss fight. The play has been really directed up to this point, but now they don't know what to do.	High	The mentor character could return after the boss is defeated and give the player her 2nd mission.

- Where did the comment happen?
- What did the playtester actually say?
- What do you think she meant?
- How severe is the issue?
  - Not all issues can be fixed
- What is your proposed solution?

Where	Feedback	Underlying Issue	Severity	Proposed Solution
Boss1	"I didn't know what to do after the first boss." "Where do I go now?" "Ok, now what?"	Players are not sure what the next step is after the first boss fight. The play has been really directed up to this point, but now they don't know what to do.	High	The mentor character could return after the boss is defeated and give the player her 2nd mission.



• After testing, analyze the feedback and iterate!



- After testing, analyze the feedback and iterate!
- Most games will go through this process many times



- After testing, analyze the feedback and iterate!
- Most games will go through this process many times
- Board game projects at USC were four weeks long



- After testing, analyze the feedback and iterate!
- Most games will go through this process many times
- Board game projects at USC were four weeks long
  - Week 1: Students are assigned to teams of four people



- After testing, analyze the feedback and iterate!
- Most games will go through this process many times
- Board game projects at USC were four weeks long
  - Week 1: Students are assigned to teams of four people
  - Week 2: Students arrive in lab with a playable game



- After testing, analyze the feedback and iterate!
- Most games will go through this process many times
- Board game projects at USC were four weeks long
  - Week 1: Students are assigned to teams of four people
  - Week 2: Students arrive in lab with a playable game
    - The game is tested by various players for two hours



- After testing, analyze the feedback and iterate!
- Most games will go through this process many times
- Board game projects at USC were four weeks long
  - Week 1: Students are assigned to teams of four people
  - Week 2: Students arrive in lab with a playable game
    - The game is tested by various players for two hours
  - Week 3: Students bring a 2<sup>nd</sup> iteration of the game to lab



- After testing, analyze the feedback and iterate!
- Most games will go through this process many times
- Board game projects at USC were four weeks long
  - Week 1: Students are assigned to teams of four people
  - Week 2: Students arrive in lab with a playable game
    - The game is tested by various players for two hours
  - Week 3: Students bring a 2<sup>nd</sup> iteration of the game to lab
  - Week 4: Students bring a 3<sup>rd</sup> iteration of the game to lab



- After testing, analyze the feedback and iterate!
- Most games will go through this process many times
- Board game projects at USC were four weeks long
  - Week 1: Students are assigned to teams of four people
  - Week 2: Students arrive in lab with a playable game
    - The game is tested by various players for two hours
  - Week 3: Students bring a 2<sup>nd</sup> iteration of the game to lab
  - Week 4: Students bring a 3<sup>rd</sup> iteration of the game to lab
    - Then students had a weekend to finalize the game and turn it in



- After testing, analyze the feedback and iterate!
- Most games will go through this process many times
- Board game projects at USC were four weeks long
  - Week 1: Students are assigned to teams of four people
  - Week 2: Students arrive in lab with a playable game
    - The game is tested by various players for two hours
  - Week 3: Students bring a 2<sup>nd</sup> iteration of the game to lab
  - Week 4: Students bring a 3<sup>rd</sup> iteration of the game to lab
    - Then students had a weekend to finalize the game and turn it in
- Even for a student board game project, we iterated on the game four times before it was turned in

- After testing, analyze the feedback and iterate!
- Most games will go through this process many times
- Board game projects at USC were four weeks long
  - Week 1: Students are assigned to teams of four people
  - Week 2: Students arrive in lab with a playable game
    - The game is tested by various players for two hours
  - Week 3: Students bring a 2<sup>nd</sup> iteration of the game to lab
  - Week 4: Students bring a 3<sup>rd</sup> iteration of the game to lab
    - Then students had a weekend to finalize the game and turn it in
- Even for a student board game project, we iterated on the game four times before it was turned in
  - Digital games take much more iteration!



In The Medici Effect, Frans Johansson writes about two kinds of innovation:



In The Medici Effect, Frans Johansson writes about two kinds of innovation:

Incremental - Making something slightly better



 In *The Medici Effect*, Frans Johansson writes about two kinds of innovation:

- Incremental Making something slightly better
  - Example: The improvements in the Pentium chip in the 1990s



 In *The Medici Effect*, Frans Johansson writes about two kinds of innovation:

- Incremental Making something slightly better
  - Example: The improvements in the Pentium chip in the 1990s
  - Pros: Easy to convince investors that it will work, Predictable



 In *The Medici Effect*, Frans Johansson writes about two kinds of innovation:

- Incremental Making something slightly better
  - Example: The improvements in the Pentium chip in the 1990s
  - Pros: Easy to convince investors that it will work, Predictable
  - Cons: Only a slight innovation, Nothing revolutionary, Predictable



 In *The Medici Effect*, Frans Johansson writes about two kinds of innovation:

- Incremental Making something slightly better
  - Example: The improvements in the Pentium chip in the 1990s
  - Pros: Easy to convince investors that it will work, Predictable
  - Cons: Only a slight innovation, Nothing revolutionary, Predictable

#### Intersectional - The combination of two different ideas

In The Medici Effect, Frans Johansson writes about two kinds of innovation:

- Incremental Making something slightly better
  - Example: The improvements in the Pentium chip in the 1990s
  - Pros: Easy to convince investors that it will work, Predictable
  - Cons: Only a slight innovation, Nothing revolutionary, Predictable

### Intersectional - The combination of two different ideas

• Example: *Magic: The Gathering* combined card games and collecting

### In The Medici Effect, Frans Johansson writes about two kinds of innovation:

- Incremental Making something slightly better
  - Example: The improvements in the Pentium chip in the 1990s
  - Pros: Easy to convince investors that it will work, Predictable
  - Cons: Only a slight innovation, Nothing revolutionary, Predictable

### Intersectional - The combination of two different ideas

- Example: *Magic: The Gathering* combined card games and collecting
- Pros: Has the potential to create something new and exciting



### In The Medici Effect, Frans Johansson writes about two kinds of innovation:

- Incremental Making something slightly better
  - Example: The improvements in the Pentium chip in the 1990s
  - Pros: Easy to convince investors that it will work, Predictable
  - Cons: Only a slight innovation, Nothing revolutionary, Predictable

### Intersectional - The combination of two different ideas

- Example: *Magic: The Gathering* combined card games and collecting
- · Pros: Has the potential to create something new and exciting
- · Cons: High chance of failure, People won't believe it 'till they see it



### In The Medici Effect, Frans Johansson writes about two kinds of innovation:

- Incremental Making something slightly better
  - Example: The improvements in the Pentium chip in the 1990s
  - Pros: Easy to convince investors that it will work, Predictable
  - Cons: Only a slight innovation, Nothing revolutionary, Predictable

#### - Intersectional - The combination of two different ideas

- Example: *Magic: The Gathering* combined card games and collecting
- Pros: Has the potential to create something new and exciting
- · Cons: High chance of failure, People won't believe it 'till they see it
- Johansson believes that the innovation in the renaissance was a result of the intersection of Eastern and Western cultures due to increased trade

# "The best way to have a good idea is to have a lot of ideas and throw out all the bad ones."

– Linus Pauling



# "The best way to have a good idea is to have a lot of ideas and throw out all the bad ones." – Linus Pauling

Pauling is the only person to have won both the Nobel Prize in Chemistry and the Nobel Peace Prize as an individual.



 This brainstorming process is based on intersectional innovation



- This brainstorming process is based on intersectional innovation
- It has worked well in both large and small groups



- This brainstorming process is based on intersectional innovation
- It has worked well in both large and small groups
- Five Steps:



- This brainstorming process is based on intersectional innovation
- It has worked well in both large and small groups
- Five Steps:
  - Step 1: Expansion



- This brainstorming process is based on intersectional innovation
- It has worked well in both large and small groups
- Five Steps:
  - Step 1: Expansion
  - Step 2: Collection



- This brainstorming process is based on intersectional innovation
- It has worked well in both large and small groups
- Five Steps:
  - Step 1: Expansion
  - Step 2: Collection
  - Step 3: Collision

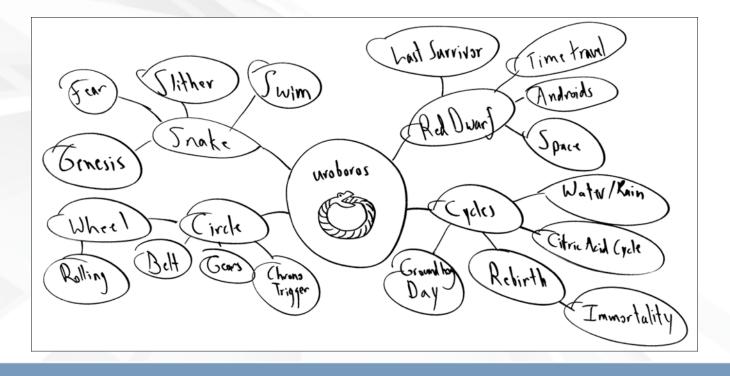


- This brainstorming process is based on intersectional innovation
- It has worked well in both large and small groups
- Five Steps:
  - Step 1: Expansion
  - Step 2: Collection
  - Step 3: Collision
  - Step 4: Rating

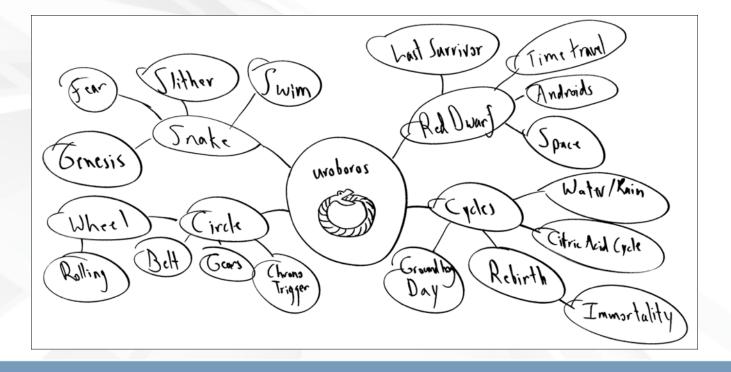


- This brainstorming process is based on intersectional innovation
- It has worked well in both large and small groups
- Five Steps:
  - Step 1: Expansion
  - Step 2: Collection
  - Step 3: Collision
  - Step 4: Rating
  - Step 5: Discussion



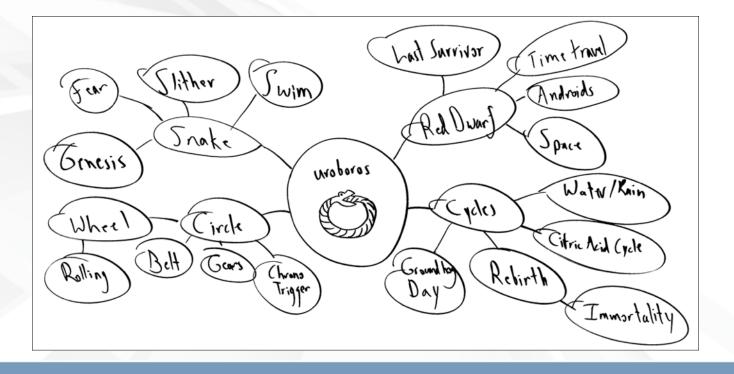


### Step 1: Expansion



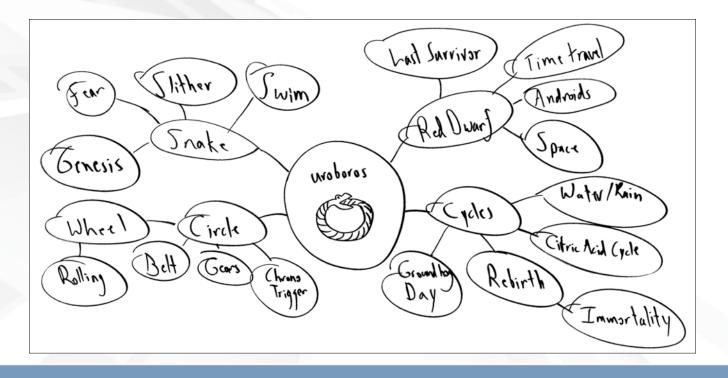
### Step 1: Expansion

 Start with the core theme of your brainstorm in the middle of a whiteboard



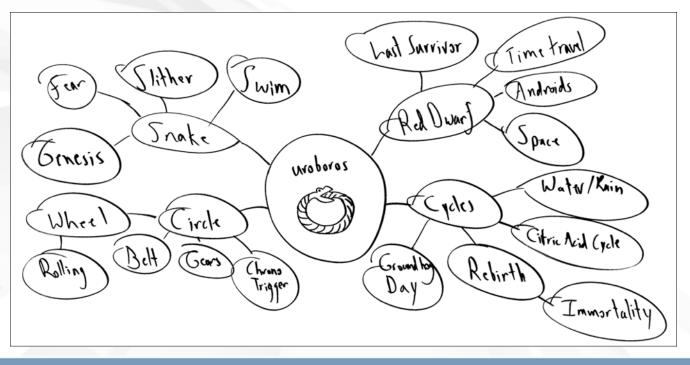
### Step 1: Expansion

- Start with the core theme of your brainstorm in the middle of a whiteboard
- Create as many ideas as possible around it



### Step 1: Expansion

- Start with the core theme of your brainstorm in the middle of a whiteboard
- Create as many ideas as possible around it
- Don't censor at all in this phase



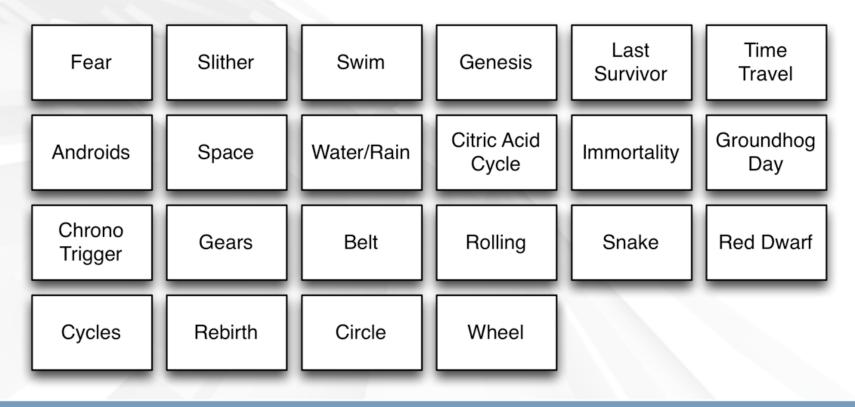


### Step 2: Collection



### Step 2: Collection

Write down each node of the expansion phase on a 3x5 note card or a Post-it note



### Step 2: Collection

- Write down each node of the expansion phase on a 3x5 note card or a Post-it note
- These are "idea cards"





Two lithium atoms are walking along.



Two lithium atoms are walking along.

One says to the other, "Phil, I think I lost an electron back there."



Two lithium atoms are walking along. One says to the other, "Phil, I think I lost an electron back there." So Phil says, "Really Jason, are you sure?"



Two lithium atoms are walking along. One says to the other, "Phil, I think I lost an electron back there." So Phil says, "Really Jason, are you sure?" And Jason replies, "Yeah, I'm positive!"

 Jokes (even bad jokes) are another form of intersectional innovation

- Jokes (even bad jokes) are another form of intersectional innovation
  - Your brain is thinking in one direction and then is forced to make a connection between that and something unrelated

- Jokes (even bad jokes) are another form of intersectional innovation
  - Your brain is thinking in one direction and then is forced to make a connection between that and something unrelated
  - There is joy in that connection, which we perceive as humor

- Jokes (even bad jokes) are another form of intersectional innovation
  - Your brain is thinking in one direction and then is forced to make a connection between that and something unrelated
  - There is joy in that connection, which we perceive as humor
- Creating new, innovative ideas is pleasurable in the same way





### Step 3: Collision

- Shuffle all the idea cards together



- Shuffle all the idea cards together
- Deal two to each person in the group



- Shuffle all the idea cards together
- Deal two to each person in the group
- Each person takes the two idea cards up to the whitboard and reveals them to the group



- Shuffle all the idea cards together
- Deal two to each person in the group
- Each person takes the two idea cards up to the whitboard and reveals them to the group
- The group collectively comes up with three game ideas inspired by the collision of the two cards

- Shuffle all the idea cards together
- Deal two to each person in the group
- Each person takes the two idea cards up to the whitboard and reveals them to the group
- The group collectively comes up with three game ideas inspired by the collision of the two cards
- Again, don't censor too much in this step

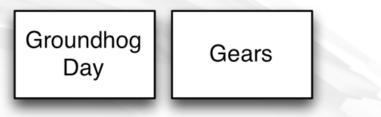
### Step 3: Collision

- Examples:

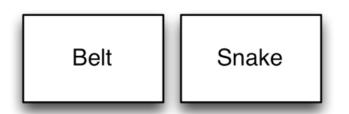


### Step 3: Collision

- Examples:



- 1. Gardener building crazy contraptions to trap a groundhog that's been eating her garden.
- 2. Gears of War-style shooter where soldiers must relive a battle until they get it perfect (like in the movie Groundhog Day).
- 3. A time-management game (e.g. Diner Dash) where the player must manage the weather so that each season accomplishes its goals and transitions to the next on time.



- 1. Classic game of Snake (snake eats apples and grows but must avoid running into itself), but on a moving conveyor belt.
- A snake must move across a room camouflaged as people's belts by jumping from waist to waist.
- 3. A snake hypnotizes a person but can only control them to do very simple things. As the person's belt, the snake must swing and platform them through a dangerous level to escape the zoo.





#### Step 4: Rating

 Each person should pick the two ideas from Step 3 that she feels have the most merit and write them on the whiteboard



- Each person should pick the two ideas from Step 3 that she feels have the most merit and write them on the whiteboard
- If someone has already written one of your top ideas, just write your 3<sup>rd</sup> choice



- Each person should pick the two ideas from Step 3 that she feels have the most merit and write them on the whiteboard
- If someone has already written one of your top ideas, just write your 3<sup>rd</sup> choice
- Wait for everyone to finish doing this



- Each person should pick the two ideas from Step 3 that she feels have the most merit and write them on the whiteboard
- If someone has already written one of your top ideas, just write your 3<sup>rd</sup> choice
- Wait for everyone to finish doing this
- Then, each person in the group should simultaneously put a mark on the board next to the three ideas that they like the most



- Each person should pick the two ideas from Step 3 that she feels have the most merit and write them on the whiteboard
- If someone has already written one of your top ideas, just write your 3<sup>rd</sup> choice
- Wait for everyone to finish doing this
- Then, each person in the group should simultaneously put a mark on the board next to the three ideas that they like the most
  - Some ideas will have many marks next to them, while others will have only a few





Step 5: Discussion



### Step 5: Discussion

- Given the information from Step 4, start discussing ideas



### Step 5: Discussion

- Given the information from Step 4, start discussing ideas
- Start with the most popular ideas, but don't be afraid to mix in some of the other ideas as well



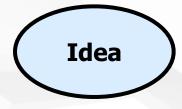
### Step 5: Discussion

- Given the information from Step 4, start discussing ideas
- Start with the most popular ideas, but don't be afraid to mix in some of the other ideas as well
- Combine the best ideas into something really great!

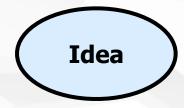












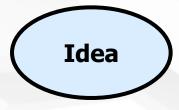










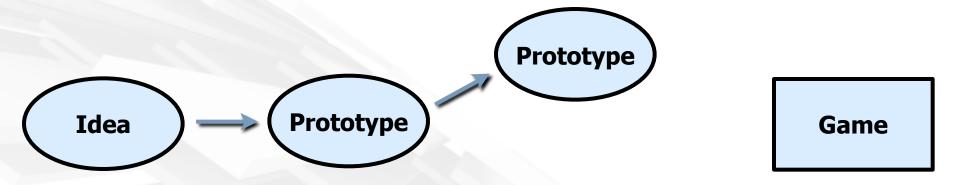




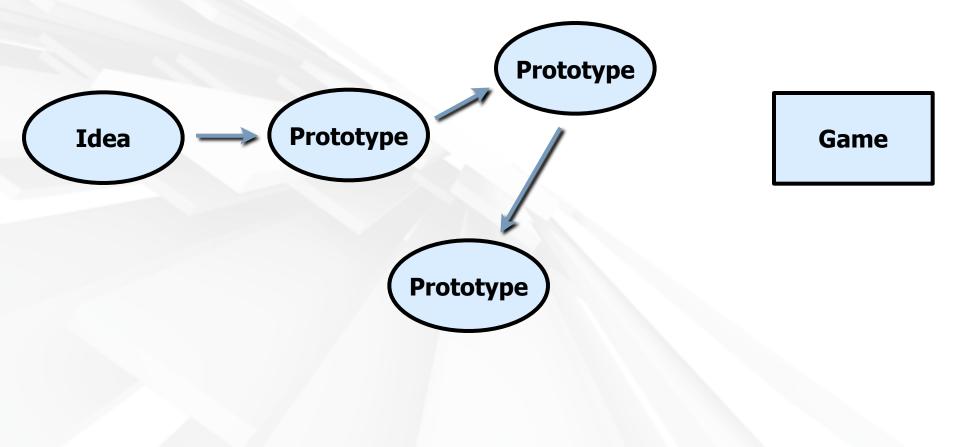


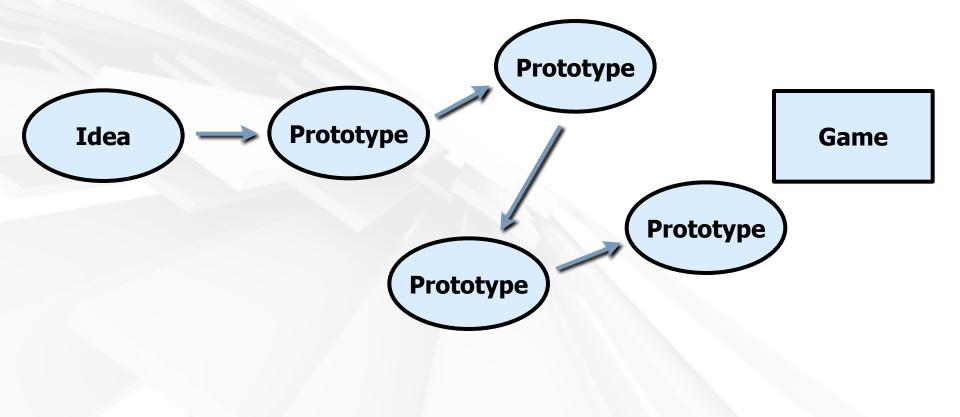


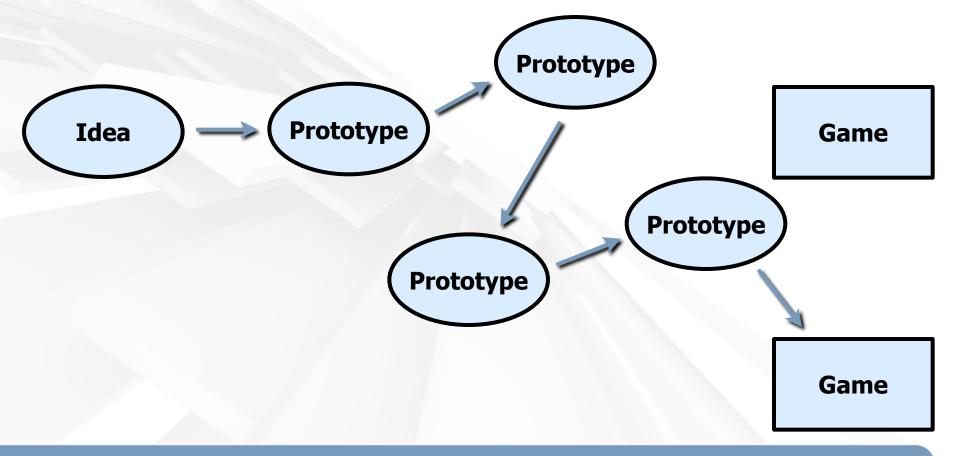


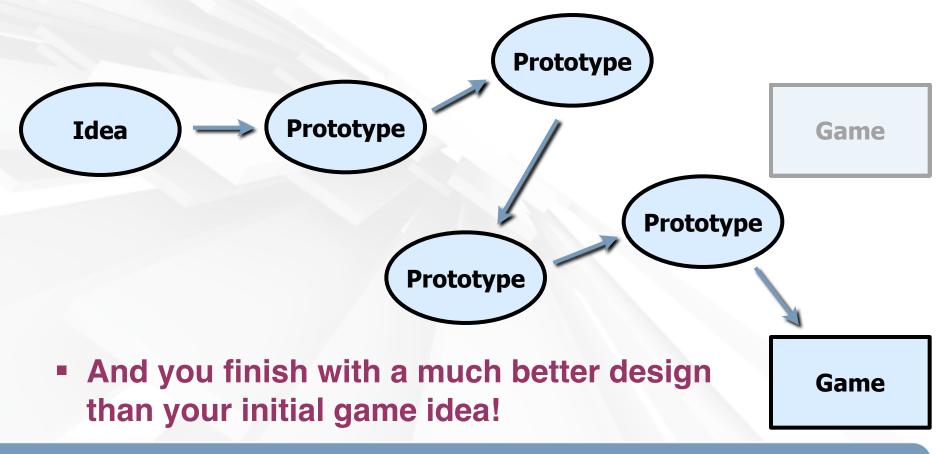




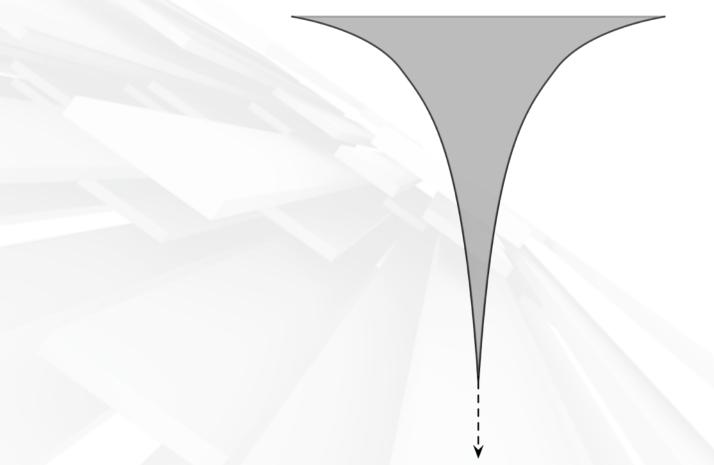






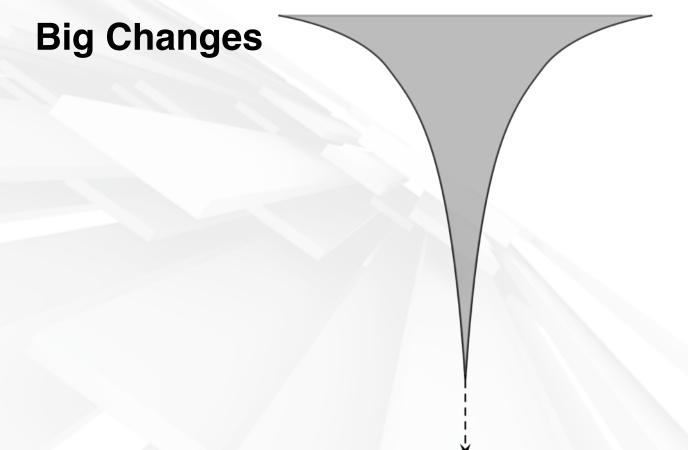


 However, as the project moves through development phases, you're more locked in to decisions



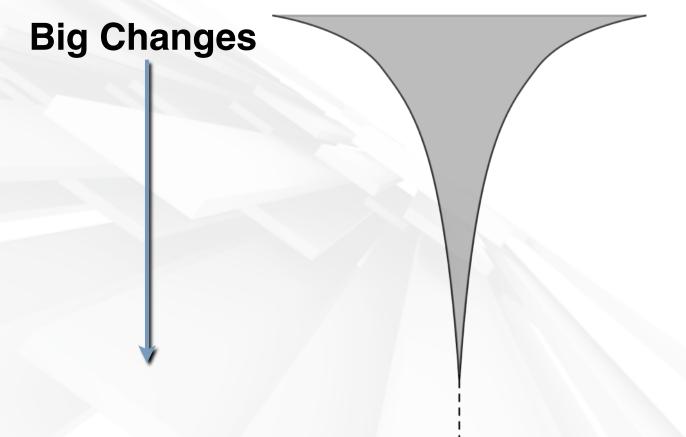


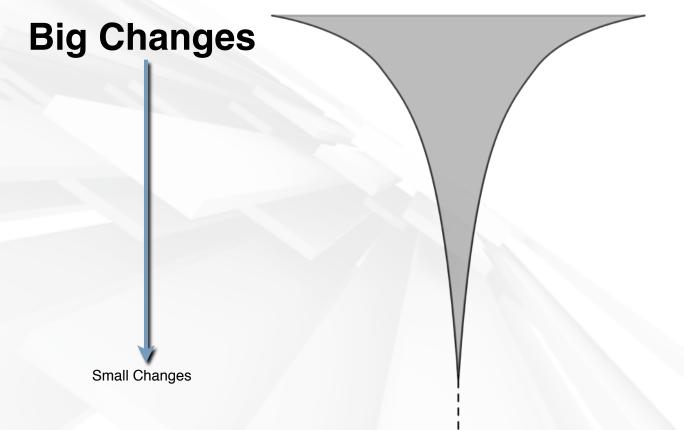
 However, as the project moves through development phases, you're more locked in to decisions



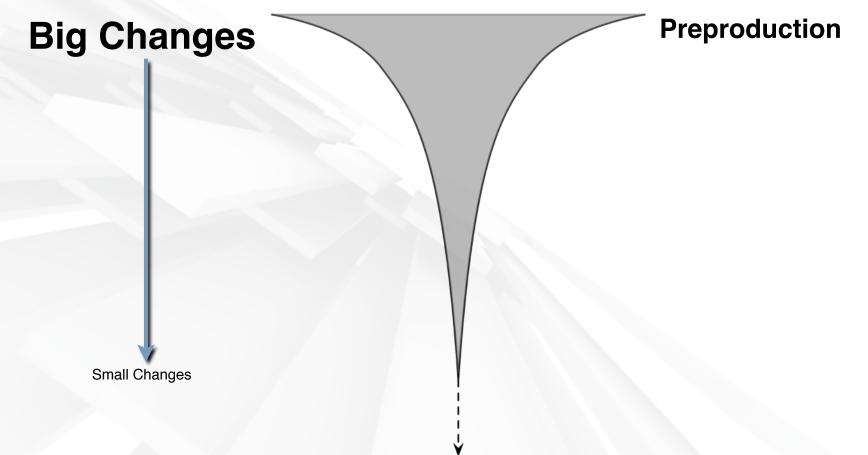


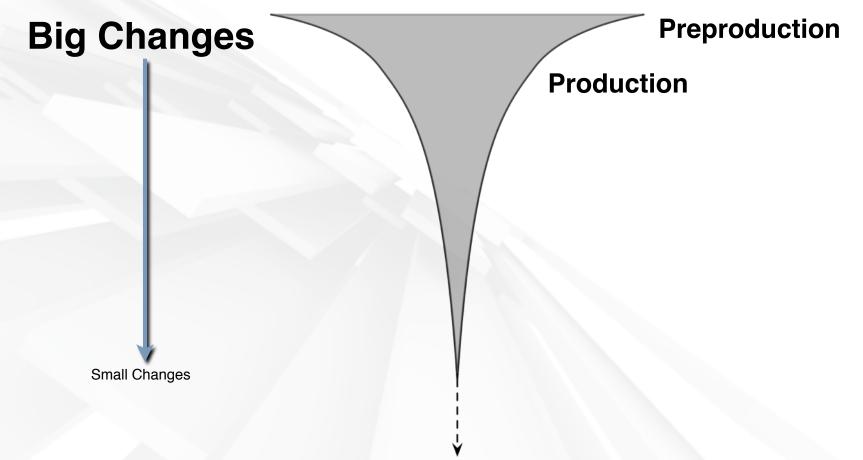
 However, as the project moves through development phases, you're more locked in to decisions



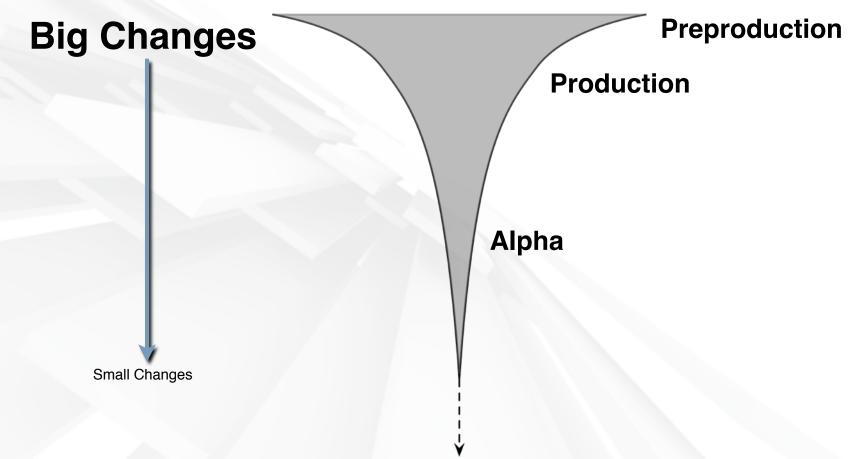


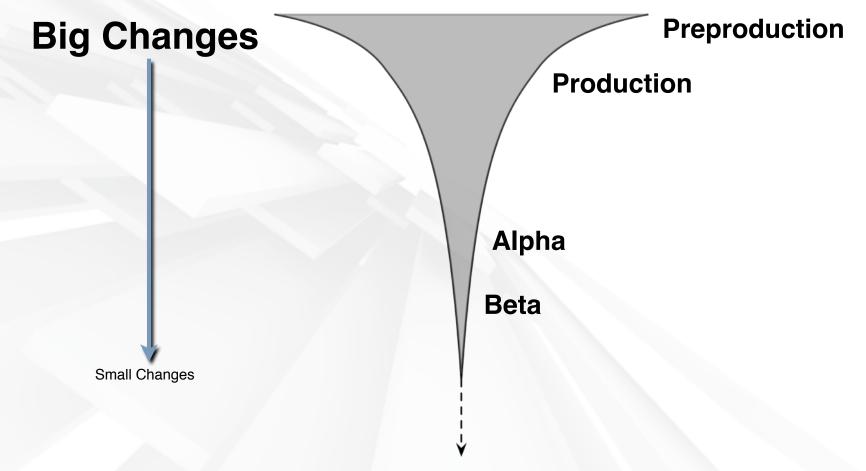


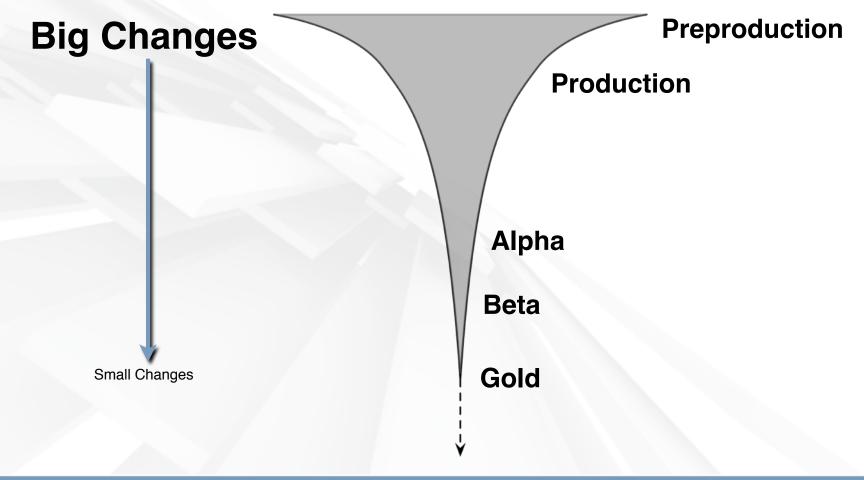


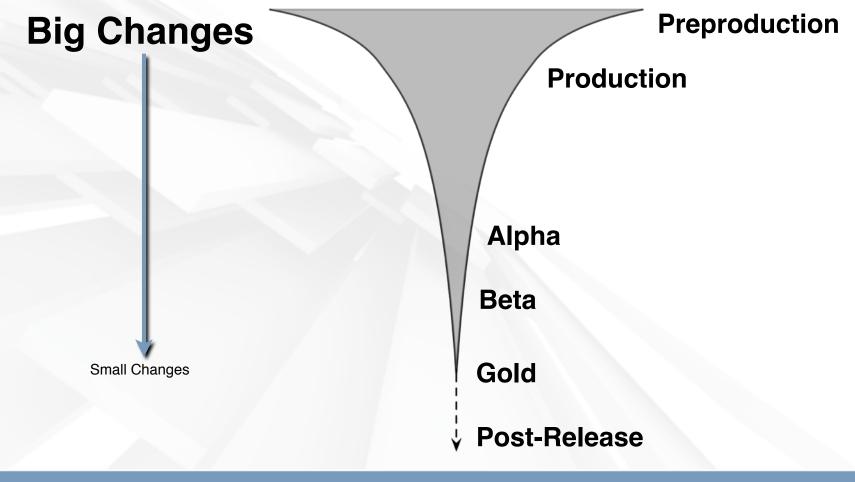
















### Preproduction

- Small team (4-16 people)



- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas



- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas
- Lots of playtesting by a trusted audience



- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas
- Lots of playtesting by a trusted audience
- The topic of most of this book



- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas
- Lots of playtesting by a trusted audience
- The topic of most of this book
- Ends in a high-quality "vertical slice" of the game



### Preproduction

- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas
- Lots of playtesting by a trusted audience
- The topic of most of this book
- Ends in a high-quality "vertical slice" of the game

### Preproduction

- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas
- Lots of playtesting by a trusted audience
- The topic of most of this book
- Ends in a high-quality "vertical slice" of the game

### Production

- Massive team growth (up to 100-300 people)



### Preproduction

- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas
- Lots of playtesting by a trusted audience
- The topic of most of this book
- Ends in a high-quality "vertical slice" of the game

- Massive team growth (up to 100-300 people)
- Systems design needs to be locked down very quickly



### Preproduction

- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas
- Lots of playtesting by a trusted audience
- The topic of most of this book
- Ends in a high-quality "vertical slice" of the game

- Massive team growth (up to 100-300 people)
- Systems design needs to be locked down very quickly
- Changes cost a lot more, so there are fewer changes



### Preproduction

- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas
- Lots of playtesting by a trusted audience
- The topic of most of this book
- Ends in a high-quality "vertical slice" of the game

- Massive team growth (up to 100-300 people)
- Systems design needs to be locked down very quickly
- Changes cost a lot more, so there are fewer changes
- Expands the vertical slice quality to the rest of the game

### Preproduction

- Small team (4-16 people)
- Lots of prototyping, lots of changes to ideas
- Lots of playtesting by a trusted audience
- The topic of most of this book
- Ends in a high-quality "vertical slice" of the game

- Massive team growth (up to 100-300 people)
- Systems design needs to be locked down very quickly
- Changes cost a lot more, so there are fewer changes
- Expands the vertical slice quality to the rest of the game
- Playtesting continues (somewhat expanded audience)





### Alpha

- Functionality and game mechanics are 100% locked



- Functionality and game mechanics are 100% locked
- No more changes to the systems design of the game



- Functionality and game mechanics are 100% locked
- No more changes to the systems design of the game
- Only make changes in response to specific problems found through testing



- Functionality and game mechanics are 100% locked
- No more changes to the systems design of the game
- Only make changes in response to specific problems found through testing
- Extensive QA (Quality Assurance) testing in this phase by professional QA teams



- Functionality and game mechanics are 100% locked
- No more changes to the systems design of the game
- Only make changes in response to specific problems found through testing
- Extensive QA (Quality Assurance) testing in this phase by professional QA teams
- Some bugs (errors in programming) remain, but all should have been identified



- Functionality and game mechanics are 100% locked
- No more changes to the systems design of the game
- Only make changes in response to specific problems found through testing
- Extensive QA (Quality Assurance) testing in this phase by professional QA teams
- Some bugs (errors in programming) remain, but all should have been identified
- Alpha ends when you believe that all high-level bugs have been resolved







#### Beta

- The game is effectively done



- The game is effectively done
- Only minor bugs remain



- The game is effectively done
- Only minor bugs remain
- Purpose of this phase is to find and fix any remaining bugs



- The game is effectively done
- Only minor bugs remain
- Purpose of this phase is to find and fix any remaining bugs
- No design changes, just fixes



- The game is effectively done
- Only minor bugs remain
- Purpose of this phase is to find and fix any remaining bugs
- No design changes, just fixes
- Lots of testing!

### Beta

- The game is effectively done
- Only minor bugs remain
- Purpose of this phase is to find and fix any remaining bugs
- No design changes, just fixes
- Lots of testing!

### Gold

#### Beta

- The game is effectively done
- Only minor bugs remain
- Purpose of this phase is to find and fix any remaining bugs
- No design changes, just fixes
- Lots of testing!

### Gold

- The game is ship-ready



#### Beta

- The game is effectively done
- Only minor bugs remain
- Purpose of this phase is to find and fix any remaining bugs
- No design changes, just fixes
- Lots of testing!

#### Gold

- The game is ship-ready
- Post-Release



#### Beta

- The game is effectively done
- Only minor bugs remain
- Purpose of this phase is to find and fix any remaining bugs
- No design changes, just fixes
- Lots of testing!

### Gold

The game is ship-ready

### Post-Release

- In the Internet age, games can have a post-release phase



#### Beta

- The game is effectively done
- Only minor bugs remain
- Purpose of this phase is to find and fix any remaining bugs
- No design changes, just fixes
- Lots of testing!

### Gold

- The game is ship-ready

#### Post-Release

- In the Internet age, games can have a post-release phase
- A little bug-fixing for very rare bugs (encountered by players)

#### Beta

- The game is effectively done
- Only minor bugs remain
- Purpose of this phase is to find and fix any remaining bugs
- No design changes, just fixes
- Lots of testing!

### Gold

The game is ship-ready

### Post-Release

- In the Internet age, games can have a post-release phase
- A little bug-fixing for very rare bugs (encountered by players)
- DLC (DownLoadable Content) production

# Overscoping is the #1 killer of game projects.





 Scoping is the process of limiting your design to what can be reasonably accomplished with the time and resources you have available



- Scoping is the process of limiting your design to what can be reasonably accomplished with the time and resources you have available
- Most AAA professional games have



- Scoping is the process of limiting your design to what can be reasonably accomplished with the time and resources you have available
- Most AAA professional games have
  - Teams of hundreds of people



- Scoping is the process of limiting your design to what can be reasonably accomplished with the time and resources you have available
- Most AAA professional games have
  - Teams of hundreds of people
  - Budgets of millions of dollars



- Scoping is the process of limiting your design to what can be reasonably accomplished with the time and resources you have available
- Most AAA professional games have
  - Teams of hundreds of people
  - Budgets of millions of dollars
  - A two-year development timeline



- Scoping is the process of limiting your design to what can be reasonably accomplished with the time and resources you have available
- Most AAA professional games have
  - Teams of hundreds of people
  - Budgets of millions of dollars
  - A two-year development timeline
- Think realistically about what you have available when making your games



- Scoping is the process of limiting your design to what can be reasonably accomplished with the time and resources you have available
- Most AAA professional games have
  - Teams of hundreds of people
  - Budgets of millions of dollars
  - A two-year development timeline
- Think realistically about what you have available when making your games
- Look to independent game festivals like IndieCade for inspiration

- Scoping is the process of limiting your design to what can be reasonably accomplished with the time and resources you have available
- Most AAA professional games have
  - Teams of hundreds of people
  - Budgets of millions of dollars
  - A two-year development timeline
- Think realistically about what you have available when making your games
- Look to independent game festivals like IndieCade for inspiration
  - Even some indie games have large teams and budgets



The Iterative Process of Design is the key to good design



- The Iterative Process of Design is the key to good design
- Great innovations can come from combining disparate ideas



- The Iterative Process of Design is the key to good design
- Great innovations can come from combining disparate ideas
  - A good brainstorming process can help you do this



- The Iterative Process of Design is the key to good design
- Great innovations can come from combining disparate ideas
  - A good brainstorming process can help you do this
- Prototypes exist to help you hone your designs



- The Iterative Process of Design is the key to good design
- Great innovations can come from combining disparate ideas
  - A good brainstorming process can help you do this
- Prototypes exist to help you hone your designs
- But you can only make major design changes early in the game development process



- The Iterative Process of Design is the key to good design
- Great innovations can come from combining disparate ideas
  - A good brainstorming process can help you do this
- Prototypes exist to help you hone your designs
- But you can only make major design changes early in the game development process
- Carefully consider the scope of your game design!



- The Iterative Process of Design is the key to good design
- Great innovations can come from combining disparate ideas
  - A good brainstorming process can help you do this
- Prototypes exist to help you hone your designs
- But you can only make major design changes early in the game development process
- Carefully consider the scope of your game design!
- Next Chapter:

- The Iterative Process of Design is the key to good design
- Great innovations can come from combining disparate ideas
  - A good brainstorming process can help you do this
- Prototypes exist to help you hone your designs
- But you can only make major design changes early in the game development process
- Carefully consider the scope of your game design!
- Next Chapter:
  - We explore several goals that you can have as a designer